



*Training Course:
Professional in Business Analysis (PMI-PBA®
Exam Prep.)*

*2 - 6 November 2026
Barcelona (Spain)*

Training Course: Professional in Business Analysis (PMI-PBA® Exam Prep.)

Training Course code: PC236303 From: 2 - 6 November 2026 Venue: Barcelona (Spain) - Training Course Fees: 5775 € Euro

Introduction

The Professional in Business Analysis PMI-PBA® Exam Prep. program is designed by Global Horizon Training Center to prepare participants for the globally recognized PMI-PBA® certification, offered by the Project Management Institute PMI. Business analysis is a vital discipline that helps organizations identify business needs, define solutions, and enable successful project outcomes.

This training equips professionals with the knowledge, skills, and exam techniques required to successfully pass the PMI-PBA® certification exam. It focuses on business analysis practices across the project lifecycle, including needs assessment, requirements management, stakeholder engagement, and solution evaluation. The course blends exam preparation with real-world practices, ensuring participants gain both certification readiness and practical application expertise.

Objectives

By the end of this program, participants will be able to:

- Understand the PMI-PBA® exam structure and domains.
- Apply PMI's business analysis standards across projects and programs.
- Master techniques for eliciting, analyzing, and managing requirements.
- Enhance stakeholder engagement and collaboration practices.
- Evaluate solutions to ensure business value and alignment with strategic goals.
- Develop strategies to manage risks, changes, and scope creep in requirements.
- Apply exam-taking strategies to confidently pass the PMI-PBA® certification exam.

Target Audience

This program is ideal for:

- Business Analysts seeking PMI-PBA® certification.
- Project Managers, Program Managers, and Team Leaders involved in requirements and stakeholder management.

- System Analysts, Product Owners, and Solution Architects who work closely with business requirements.
- Consultants and Professionals who support business process improvement and solution delivery.
- Anyone responsible for eliciting, analyzing, and managing requirements within projects and programs.

Outlines

Day 1: Introduction to PMI-PBA® and Needs Assessment

- Overview of PMI-PBA® certification and exam structure
- Domains and tasks of PMI-PBA®
- Role of a business analyst in projects and programs
- Business analysis frameworks and standards
- Needs assessment:
 - Defining business problems and opportunities
 - Assessing organizational readiness
 - Identifying stakeholders
 - Creating the business case

Day 2: Planning and Analysis

- Business analysis planning:
 - Developing the BA approach
 - Identifying deliverables and tools
 - Stakeholder analysis and engagement planning
- Requirements analysis:
 - Defining and prioritizing requirements
 - Modeling requirements process flows, use cases, user stories
 - Verification and validation of requirements

Day 3: Traceability and Monitoring

- Requirements lifecycle management

- Requirements traceability techniques
- Baselining requirements and managing changes
- Monitoring and communicating requirements status
- Conflict resolution in requirements management
- Case study: Building a traceability matrix

Day 4: Evaluation and Solution Assessment

- Solution evaluation principles
- Defining evaluation criteria and metrics
- Measuring solution performance and business value
- Identifying gaps and recommending improvements
- Ensuring solutions meet business needs
- Exercise: Post-implementation review simulation
- Practice exam questions Domain 4 & 5 focus

Day 5: Exam Preparation and Mock Exam

- Key PMI-PBA® exam strategies and tips
- Question patterns and how to avoid traps
- Full-length mock exam practice under timed conditions
- Review and debrief of answers
- Recap of critical concepts across all domains
- Personalized study plan for final exam preparation

Registration form on the Training Course: Professional in Business Analysis (PMI-PBA® Exam Prep.)

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