



*Training Course:
The Complete Course on Project Management*

*18 - 29 January 2027
Lisbon (Portugal)*

Training Course: The Complete Course on Project Management

Training Course code: PC234667 From: 18 - 29 January 2027 Venue: Lisbon (Portugal) - Training Course Fees: 9550 € Euro

Introduction

This intensive 10-day course offers complete guidance for managing all types of projects that include the complexity of commercial and business relationships. The course explores how to ensure projects deliver outcomes that are client-focused, contractually appropriate and organizationally relevant.

This course covers key aspects of project definition, planning, control, and handover to ensure relevant quality within time, budget, and resource constraints. It explores in detail what a contract does and does not require each party to the contract to do, and the consequences for both parties of any failure. It also tackles team leadership, stakeholder management, and project communication.

Course Objectives

- Develop project plans focused on delivering sustainable benefits
- Lead project teams in the use of contracts and delivery of projects
- Manage relationships with project stakeholders and contractual partners
- Improve their understanding of the role of contracts within a business
- Apply the latest international thinking in dispute resolution

Target Audience

- Planning theory and application
- Risk analysis & management
- Cost estimating
- Budgeting
- Performance management
- Project progress reporting

Course Outlines

Day 1: What are contracts and how are they created?

- The need for contractual relationships
- What is needed to create a valid contract? Ingredients and formalities
- Authority and agency
- The tender process
- Alternative sourcing
- Making contracts enforceable - with particular emphasis on the international context

Day 2: The Structure of contracts

- Form of Agreement
- Hierarchy of Terms and Conditions
- Different contractual structures? Traditional and new
- Risk and Title ownership in international trade. When does it transfer?
- Notices and other formalities
- Which law and which courts?

Day 3: Collateral documents

- Securitising performance obligations
- Bonds and guarantees
- Parent company guarantees
- Letters of intent, comfort or awareness
- Insurance policies
- Assessing the need for financial security

Day 4: Change and variation

- Changes to Contract documents
- Assignment/Novation explained and distinguished
- Variation clauses and changes to the scope of work
- Claims - what they are, and how they arise
- Delay and disruption
- Force majeure

Day 5: Resolving Disputes

- Conflict avoidance and tiered dispute resolution clauses
- Negotiation
- Litigation
- Arbitration
- Mediation, ENE and new best practices in dispute resolution and management
- Final questions and review of course

Day 6: The World of Project Management

- What is a project?
- Mature project management
- Selecting projects to meet organizational goals
- Managing programmes and portfolios
- Uncertainty in project selection decisions
- Project data, information and knowledge management

Day 7: Project Planning, Scheduling and Budgeting

- Strategic, tactical and operational planning
- The contents of a project plan
- Level of detail in scheduling
- Network logic and dependency analysis
- Project uncertainty and risk management
- Fundamentals of budgeting and cost control

Day 8: Project Resourcing, Monitoring and Control

- Resource allocation
- Expediting a project
- The Critical Chain approach
- Designing the monitoring cycle
- Performance indicators and control mechanisms
- Designing the change control system

Day 9: The Project Manager's Roles and Responsibilities

- Selection of the Project Manager
- Project Team-building and empowerment
- Delegating with confidence
- Communication within the project team
- Project team leadership
- Conflict handling

Day 10: Project Evaluation, Reporting, Closure, and Hand-over

- Evaluation criteria and project auditing
- Analysing project performance
- Progress reports and records
- Determinants of project success
- Successful project hand-over
- Lessons learned and creating learning culture

Registration form on the Training Course: The Complete Course on Project Management

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Complete & Mail or fax to Global Horizon Training Center (GHTC) at the address given below

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Payment Method

- ☐ Please find enclosed a cheque made payable to Global Horizon
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