



*Training Course:
Fundamentals of Risk Management (FoRM)*

*19 - 23 October 2026
Milan (Italy)*

Training Course: Fundamentals of Risk Management (FoRM)

Training Course code: MA234885 From: 19 - 23 October 2026 Venue: Milan (Italy) - Training Course Fees: 5775 € Euro

Introduction

In today's volatile and complex business environment, effective risk management is a fundamental driver of organizational resilience and sustainable success. The **Fundamentals of Risk Management FoRM** program provides participants with a structured and practical foundation in identifying, assessing, and managing risks across organizational functions.

This program is aligned with internationally recognized standards, particularly **ISO 31000**, and reflects global best practices in enterprise risk management ERM. It is designed to support professionals in understanding how risk impacts strategy, operations, and decision-making processes.

Through a highly interactive learning approach incorporating case studies, real-world scenarios, and practical exercises, participants will develop the skills required to implement effective risk management frameworks. The course emphasizes both minimizing potential threats and leveraging opportunities to enhance organizational value.

By the end of the program, participants will have a solid understanding of risk management principles and the confidence to contribute to building a proactive, risk-aware culture within their organizations.

Course Objectives

By the end of this program, participants will be able to:

- Understand the key concepts, principles, and terminology of risk management
- Recognize the importance of risk management in achieving organizational objectives
- Identify, analyze, and evaluate risks using structured tools and techniques
- Apply risk assessment methodologies such as risk registers, risk matrices, and bow-tie analysis
- Develop effective risk treatment and mitigation strategies
- Understand risk appetite, tolerance, and their role in decision-making
- Monitor and review risk management processes effectively
- Communicate and report risks clearly to internal and external stakeholders
- Understand the relationship between risk management, audit, and compliance

Target Audience

This program is designed for:

- **Operational and Support Managers** who need to understand risk within their functional areas
- **Senior Executives and Decision-Makers** seeking to integrate risk into strategy and governance
- **Individuals New to Risk Management** aiming to build confidence and foundational knowledge

- Professionals Entering the Risk Field who require structured ERM understanding
- Risk, Audit, and Compliance Professionals looking to strengthen integrated practices
- Individuals Seeking Refresher Training to enhance their knowledge and skills
- Students and Certification Candidates, including those preparing for programs by Institute of Risk Management

Outline

Day 1 - Setting the Scene: Risk Awareness and Maturity

- Introduction to risk management and its organizational value
- Understanding risk maturity and risk culture
- Identifying risks in internal and external environments
- Overview of emerging risks and global risk trends
- Linking risk awareness to performance and resilience

Day 2 - What is Risk? Concepts and Frameworks

- Defining risk: terminology and perspectives
- Balancing opportunities and threats in risk management
- Principles and processes aligned with ISO 31000
- Establishing context, scope, and objectives
- Designing risk management frameworks roles, policies, responsibilities
- Understanding and defining risk appetite and tolerance

Day 3 - Risk Assessment: Identification and Analysis

- Techniques for effective risk identification
- Risk analysis and evaluation methods
- Application of key tools:
 - Risk Registers
 - Risk Matrices
 - Bow-Tie Analysis
- Prioritizing risks based on likelihood and impact
- Case studies for practical risk identification and analysis

Practical Activities:

- Risk Identification Workshop
- Case-Based Risk Assessment Exercise

Day 4 - Risk Action: Treatment and Resilience

- Developing risk treatment plans and SMART actions
- Selecting and implementing appropriate controls
- Evaluating control effectiveness
- Understanding residual risk and control gaps
- Introduction to business resilience and continuity concepts

Practical Activities:

- Designing Risk Treatment Plans
- Control Effectiveness Evaluation

Day 5 - Monitoring, Communication, and Reporting

- Monitoring and reviewing risk management processes
- Key Risk Indicators KRIs and performance tracking
- Developing effective risk reporting mechanisms
- Communicating risk across all organizational levels
- Stakeholder engagement and risk culture development
- Linking risk reporting to governance and decision-making

Practical Activities:

- Risk Reporting Dashboard Development
- Simulation: Presenting Risk Insights to Management

Registration form on the Training Course: Fundamentals of Risk Management (FoRM)

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