



# Training Course: Mastering Supervisory Skills

24 - 28 February 2025 Barcelona (Spain) Grupotel Gran Via 678



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Training Course code: PS1083 From: 24 - 28 February 2025 Venue: Barcelona (Spain) - Grupotel Gran Via 678 Training Course Fees: 5500 🛘 Euro

#### Introduction

Mastering Supervisory Skills is an exciting and interactive program designed to help experienced and second-level supervisors take stock of their roles and to develop the skills and approach they need to perform effectively in the modern organization.

### Course Objectives of Mastering Supervisory Skills

- Extend their understanding of the supervisor so role and the processes of managing up, down and across the organization
- · Develop a strategy for enhancing the effectiveness of their teams
- Develop a strategy to support and develop the performance of each member of their staff
- Review their personal working practices and managerial style

## Course Methodology of Mastering Supervisory Skills

Mastering Supervisory Skills offers a program that is highly interactive and gives everybody an opportunity to exchange views and learn from each other sexperiences. The program also includes a range of case studies, management games and simulations, discussion exercises, self-assessment instruments, and video training films.

# Course Summary of Mastering Supervisory Skills

Mastering Supervisory Skills covers a wide range of topics relating to the supervisor®s role. The program recognizes that supervisors not only have to manage their teams but also have to operate in a wider organizational context getting things done through, with, and for other teams and departments. Insights developed during the course will be particularly useful for second-line supervisors who themselves may have to manage the development of newly appointed supervisors.

## Course Outlines of Mastering Supervisory Skills

#### DAY 1 - Programme introduction/The Supervisor's Role and Competences

- Program introduction and objectives
- · Action planning
- · Roles and responsibilities of the supervisor
- The competency concept measuring actual behaviors against the model



- Understanding organizational culture and
- · Developing a network of relationships and influence

#### DAY 2 - Delegation and Management Style/Team-Working and Leadership

- · Delegation skills and empowerment
- Management style Isituational & Idifferential leadership models
- Group dynamics and team formation
- · Conflict and conformity in group situations
- Problem-solving and decision making
- · Managing team meetings

#### DAY 3 - Communication Skills/Managing Performance & Relationships

- Improving communications and relationships
- · Dimensions of staff performance
- Practical motivation
- Appraisal case studies in performance management
- Coaching and developing staff the skills of on-job training

#### DAY 4 - Managing Performance & Relationships / Personal Effectiveness & Time Management

- Assertiveness
- People problems and problem people
- · Constructive criticism giving and receiving
- Discipline
- Fundamental principles for time management
- Managing time with other people in mind
- Planning and priority setting
- · Interruptions and accessibility
- · Understanding stress and managing stressed staff



#### DAY 5 - Managing change and continuous improvement/action planning

- Concept of continuous improvement
- Improving systems and processes engaging and enthusing the team
- Creative thinking techniques
- Implementing change
- Influencing skills making an case and managing the <code>[politics]</code>
- Action planning and program review



# Registration form on the Training Course: Mastering Supervisory Skills

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Euro

Complete & Mail or fax to Global Horizon Training Center (GHTC) at the address given below

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